

Annual Report



# Annual Report 2016

#### **CMCC Annual Report 2016**

Edited by

Mauro Buonocore

Contributors

Giulia Gallucio (Research Projects) Milena Cagnazzo (People)

Graphics by Renato Dalla Venezia

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Science plays a fundamental role in addressing the complex issues that characterize our contemporary societies. It can provide the most accurate, precise and timely information to make available for decision-makers in the public and private sector, at global, national and regional level.

Since its establishment, the CMCC Foundation is committed to produce the scientific knowledge required to consider the issues connected to climate change and their interplay with socio-economic and environmental systems. Therefore we have chosen to submit the CMCC scientific production to the second Evaluation of the Quality of Research (VQR) carried out by ANVUR – the Italian National Agency for the Evaluation of the University and Research Systems (Agenzia Nazionale di Valutazione del Sistema Universitario e della Ricerca). The report shows that the CMCC Foundation scores very high, and its quality indicators for scientific research are among the best record in the evaluation.

It is an encouraging result that underscores the multidisciplinary character of our research and our capability to collaborate with the most outstanding institutions in the field of climate sciences.

These are the specific features that enable the CMCC Foundation to continue its scientific research activity showing an excellent positioning at every level, from international to national.

In this report, in addition to a detailed description of the results of the ANVUR report, we propose highlights for 2016 of the different activities of the Center, from the refereed papers published in top scientific journals, to the networking capacity shown by the participation in several research projects.

The future holds new and compelling challenges. We will address them with the determination and awareness of those who know the key role they can play. As in the participation of CMIP6, the project that coordinates the international community on climate simulation with the aim to deliver high-quality climate information by using shared standards, protocols, and data. It is a highly complex and prestigious work that will be of great support in drafting the next IPCC report AR6 which is already in preparation and will be released in 2021.

Now more than ever, the CMCC Foundation is at work to address these challenges and improve scientific knowledge on climate change, while providing its contribution as an active member of the national and international community.

Antonio Navarra
President CMCC Foundation

# Mission

To investigate and model our climate system and its interactions with society to provide reliable, rigorous, and timely scientific results, which will in turn stimulate sustainable growth, protect the environment, and develop science driven adaptation and mitigation policies in a changing climate.

# Values

committed to encourage discipline convergence to promote new and creative ideas and to ensure that environmental observations, analyses, predictions, and services effectively meet the needs of society.

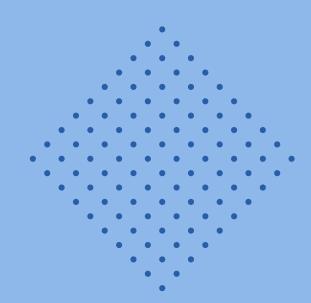
**CMCC** | S committed to scientific integrity and independence, to foster scientific progress and innovation.

CMCC | S a non-advocacy institution.

**CMCC** | S an equal opportunity employer, actively promoting diversity in the workplace.

committed to inform and facilitate the dialogue between scientists, decision makers, and the general public to support decisions and actions for the benefit of society and the environment.





# CMCC Foundation

# CMCC: origins and aims

Cutting-edge research to investigate and to address the Climate Change Challenge.

CMCC Foundation (Fondazione CMCC Centro Euro-Mediterraneo sui Cambiamenti Climatici – Euro-Mediterranean Center on Climate Change) is a research organization that conducts and promotes scientific and applied activities within the scope of international climate change research.

CMCC aims to gain in-depth knowledge on climate variability, its causes, and its consequences, through the development of high-resolution simulations using global models of the Earth System as well as regional models, focusing in particular on the Mediterranean area.

The specific objective of these research studies is to provide scientifically reliable, rigorous and updated results that will help to investigate, understand and represent the interactions between the climate system, the marine and terrestrial ecosystems, and society.

CMCC was created in 2005 with the financial support of the Ministry of Education, University and Research (Ministero dell'Istruzione, dell'Università e della Ricerca - MIUR), the Ministry of the Environment, Land and Sea (Ministero dell'Ambiente e della Tutela del Territorio e del Mare - MATTM), the Ministry for Agricultural and Forestry Policies (Ministero delle Politiche Agricole e Forestali - MIPAF) and the Ministry of Finance (Ministero delle Finanze - MEF). It is a non-profit research center that acts as an institutional reference point, both at national and at international level, for policy decision-makers, public bodies as well as public and private entities, whenever they require technical-scientific support.

On 10<sup>th</sup> December 2015 the Center became a Foundation, therefore, representing CMCC's legal status, its contents, aims and operational modalities.



## Governance

The CMCC Foundation's research lines and activities are implemented through the active involvement of the CMCC's consortium members and through the sharing of their internal resources.

The CMCC Foundation relies on the extensive and established research experience of the seven members and institutional partners:

- • Istituto Nazionale di Geofisica e Vulcanologia (INGV) • •
   • • Università del Salento • •
- • Centro Italiano di Ricerche Aerospaziali (CIRA S.c.p.a.) • •
- • Università Ca' Foscari Venezia • •
- • Università di Sassari • •
- • • Università della Tuscia • •
- • Politecnico di Milano • •

The general meeting of Shareholders appoints:

- **Board of Directors (Board),** with ordinary and extraordinary management powers, which has a three-year term of office and is composed of 9 members
- the **Executive Committee**, to which the Board delegates technical and financial matters

#### **Board of Directors**

Dr. **Antonio Navarra** – INGV (Chair)

Dr. Giorgiana De Franceschi – INGV

Dr. Massimo Ghilardi – INGV

Prof. Antonio Marcomini – Università Ca' Foscari Venezia

Prof. Riccardo Valentini – Università degli Studi della Tuscia

Dr. Alessandro Coletta – Agenzia Spaziale Italiana

Prof. Piero Lionello – Università del Salento

Prof. Giovanni Aloisio – Università del Salento

#### **Executive Committee**

Prof. Giovanni Aloisio

Dr. Massimo Ghilardi

Dr. Antonio Navarra

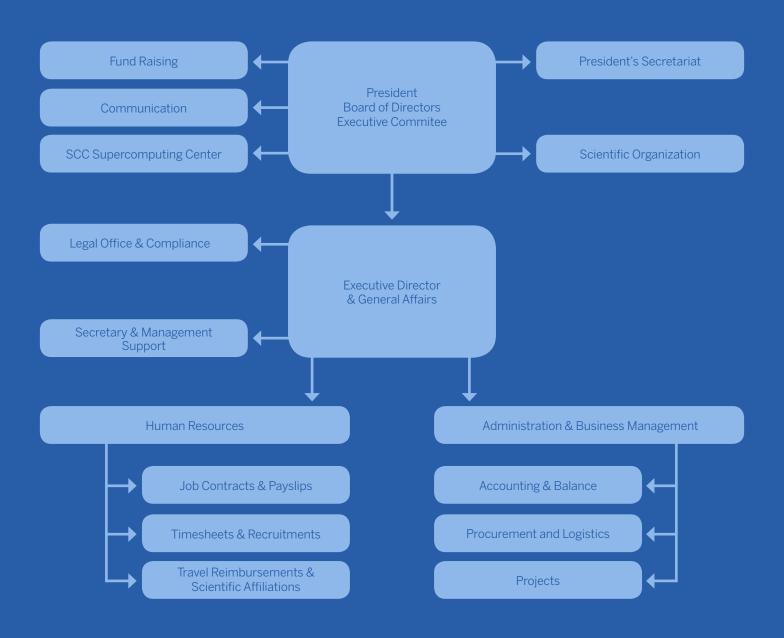
#### **Executive Director**

Dr. Laura Panzera

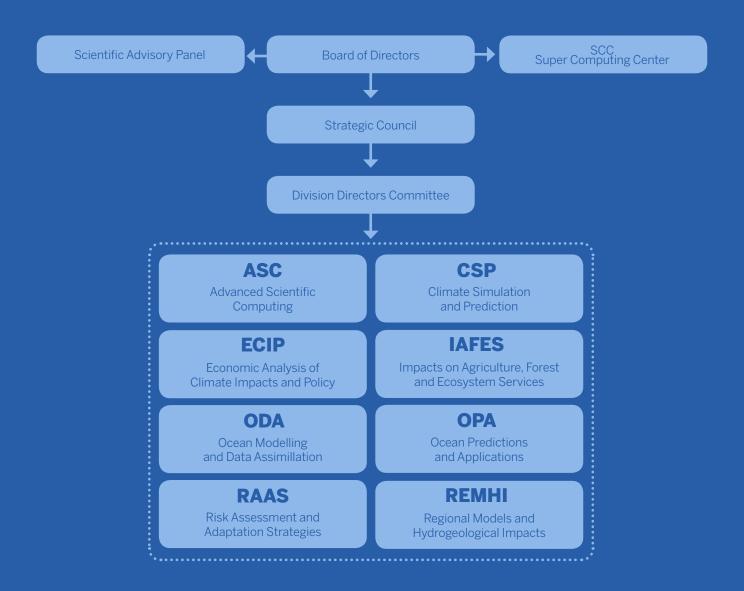


CMCC has obtained and implemented a Quality Management System which complies with standards of UNI EN ISO 9001:2008 for the activities concerning the Administrative management of research projects relating to climate change". Certificate N. 18049

## Administration and Management



## Scientific Organization



## Scientific Research

The CMCC Scientific organization aims at enhancing the integration and collaboration among interdisciplinary skills needed to deal with climate sciences related topics.

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The **Scientific Advisory Panel** (SAP) provides advice on CMCC's research activities, strategic plan, and organization, as well as support on specific matters raised by the Chairman of the Board. It is appointed by the Board and is made up of eight highly qualified experts selected among the international scientific and academic community. Members of the SAP are appointed with a rotation mechanism: every three years, four new members are appointed, four of the old members are confirmed and the four old members not confirmed are appointed as "Honorary Fellows".

#### **Scientific Advisory Panel**

Dr. **Ghassem Asrar** – Joint Global Change Research Institute, USA

Dr. Giulio Boccaletti – The Nature Conservancy, USA

Dr. Nadim Farrokh – International Centre for Geohazards, Norway

Dr. **Jean-Charles Hourcade** – CNRS. France

Dr. **Daniela Jacob** – Climate Service Center, Germany

Dr. Sabrina Speich – Ecole Normale Supérieure, France

Dr. **Ottmar Edenhofer** – Potsdam Institute for Climate Impact Research, Germany (Honorary Fellow)

Prof. **Robert Socolow** – Princeton University, USA (Honorary Fellow)

Prof. Laurence Tubiana – Institute of Sustainable Development and International Relations, France (Honorary Fellow)

The **Strategic Council** has a function of strategic direction and supervision. Composed of the Scientific Coordinators of CMCC, the Strategic Council defines scientific strategies and new subject areas and problems, contributing with the experience, creativity and international network of relations of its members. The Strategic Council is appointed by the Board of Directors and identifies its coordinator from within. One of the main tasks of the Strategic Council is to define on a three-year basis CMCC's Strategic Projects.

#### **Strategic Council Members**

Prof. Giovanni Aloisio

Prof. Carlo Carraro

Dr. Alessandro Lanza

Prof. Antonio Marcomini

Dr. Antonio Navarra

Prof. **Nadia Pinardi** 

Dr. Pasquale Schiano

Prof. **Donatella Spano** 

Prof. Riccardo Valentini

The **Division Directors Committee** is composed of the Division Directors, who meet on a monthly basis to coordinate their operations. The group appoints a coordinator from within. The Leadership Group relies on the Strategic Council.

#### **Division Directors Committee**

**Sandro Fiore** – Advanced Scientific Computing

**Silvio Gualdi** – Climate Simulation and Prediction

Francesco Bosello – Economic analysis of Climate Impacts and Policy

**Valentina Bacciu** – Impacts on Agriculture, Forests and Ecosystem Services

Antonio Bombelli – Impacts on Agriculture, Forests and Ecosystem Services

**Simona Masina** – Ocean Modelling and Data Assimilation

**Giovanni Coppini** – Ocean Predictions and Applications

**Paola Mercogliano** – Regional Models and Hydrogeological Impacts

**Jaroslav Mysiak** – Risk Assessment and Adaptation Strategies

**Silvia Torresan** – Risk Assessment and Adaptation Strategies

**Giulia Galluccio** – Head Fund Raising Office

## Research Divisions

The CMCC research network is distributed among eight research divisions that share different knowledge and skills in the field of climate sciences.

#### **Advanced Scientific Computing**

The Advanced Scientific Computing (ASC) Division carries out R&D activities on Computational Science applied to the Climate Change domain. In particular, it focuses on the optimization of numerical models on HPC architectures and the management of large volumes of scientific data looking forward at exascale scenarios. The main objectives of the research activities are: the optimization and the parallelization of the numerical models for climate change simulations (both climate and impacts models), and the design and implementation of open source solutions addressing efficient access, analysis, and mining of scientific data in the climate change domain.

#### **Climate Simulation and Predictions**

The Climate Simulation and Predictions (CSP) Division contributes to the development of the CMCC Climate and Earth System Models, and uses them to explore and improve our understanding of the mechanisms underpinning climate variability, climate predictability and climate change, by means of numerical simulations. In collaboration with the ODA Division, CSP produces climate change scenarios, contributing to the World Climate Research Programme (WCRP)'s Coupled Model Intercomparison Project (CMIP) project, to inform the Intergovernmental Panel on Climate Change (IPCC) assessments and in support of emerging climate service activities. Furthermore, CSP produces operational climate forecasts from seasonal to multi-annual time scales

#### **Economic analysis of Climate Impacts and Policy**

The Economic analysis of Climate Impacts and Policy (ECIP) Division aims to translate into economic values climate scenarios and the subsequent quantification of the impact of climate change, in collaboration with other divisions. The economic valuation is then the basis for designing the most appropriate policies to mitigate emissions and for adaptation to climate change.

The main objectives include: the development of the coupling among the economic, climate and land uses models of CMCC; the development of GHG emissions scenarios and low carbon scenarios; the assessment of the economic value of impacts of climate change at the global and regional level, with a focus on extreme events; the analysis of mitigation and adaptation policies on climate change; research and networking activities on governance of climate change.

#### Impacts on Agriculture, Forests and Ecosystem Services

The Impacts on Agriculture, Forests and Ecosystem Services (IAFES) Division focuses on the diagnosis and prediction of the climate change impacts on agriculture and on terrestrial natural and semi-natural ecosystems, and on the services they provide, at local to global scale. The activities comprise basic and applied research, up to operational purposes in the context of ecosystem services.

Particular attention is paid to the monitoring, modeling, and analysis of: agriculture and the water and nutrients' requirement, including the ecological footprint; carbon cycle through soil-water-vegetation-human environment dynamics, including their feedbacks to the climate system; soil water balance and hydrological cycle at different scales, considering the different uses and services of water resources; land use and land degradation up to desertification; prevention, planning and managing wild wild fires and the consequent emissions; exposure, vulnerability and risk of vegetation and rural-urban and forest-urban interfaces to the fire danger.

All these activities are supporting strategies for the mitigation of an adaptation to climate change.

#### Ocean modeling and Data Assimilation

The Ocean modeling and Data Assimilation (ODA) Division focuses on the development and improvement of the CMCC Earth System Model components with a particular emphasis on the physical and biogeochemical ocean models. Another major activity of the ODA Division is the development of data assimilation methods for the production of global marine reanalysis and forecasting. Finally, recently the ODA Division started to work also on ice-sheet and paleoclimate modeling.

#### **Ocean Predictions and Applications**

The Ocean Predictions and Applications (OPA) Division deals with the development of models and methods for interdisciplinary research on marine operational forecasting, on the interactions between coastal areas and the open ocean, on the development of services and applications for all maritime economy sectors, including transport, security and management of coastal areas and marine resources, in the context of climate change adaptation problems.

#### **Risk Assessment and Adaptation Strategies**

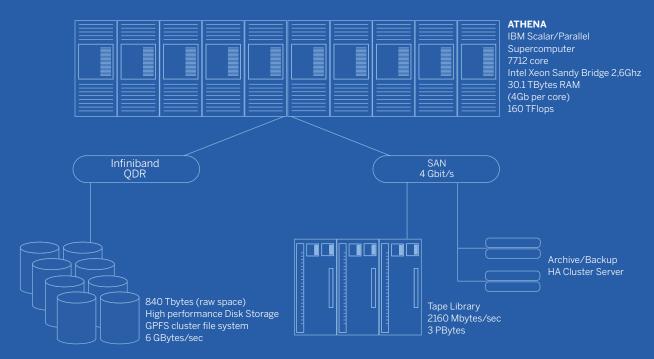
The Division Risk Assessment and Adaptation Strategies (RAAS), brings together research groups with sizable expertise and long-standing experience in climate risk analysis and assessment, and development of adaptation strategies and policies, previously affiliated with other research divisions. The research priorities embrace three major themes that denote the main research units: economic analysis of risk and disaster risk reduction; environmental risk assessment and management; governance of climate related risks and adaptation.

#### **Regional Models and Hydrogeological Impacts**

The main activities of Regional Models and Hydrogeological Impacts (REMHI) Division include studies about: regionalization of the climatic signal through the development and use of statistical and dynamical downscaling approaches, and qualitative and quantitative evaluation of the effects of climate changes and anthropogenic pressure on the geohydrological hazards (such as landslides, floods and droughts). Furthermore, the Division develops and implements procedures able to optimize the link between climate and impacts models, and tools for the correct quantification of the associated uncertainty.

### The Supercomputing Center

#### High-performance computing to understand the climate of the future



Housed in the Ecotekne complex (Lecce), the CMCC's Supercomputing Center provides the technological infrastructure and the computational capabilities needed in order to develop simulations and models able to provide more accurate, detailed and better defined results.

The main facility of the Supercomputing Center is the Athena system based on 482 IBM iDataPlex compute nodes. Each node is a dual Intel E5-2670 processor working at 2,6 GHz. Athena has a computing capability of 160TFlops (160,000 billions operations per second).

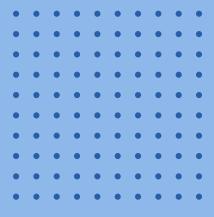
The design of the computing architecture, comprised of the IBM dx360M4 server cluster, the InfiniBand interconnection network and the storage subsystem, accelerates research activities and improves the quality of the scientific research for the development of future climate change scenarios and impacts.

The huge amount of data produced by CMCC researchers is managed by a DLM system based on a hierarchical storage management solution (HSM). HSM allows data storage on different tiers based on specific policies, enabling administrators to migrate and store data on the most appropriate tier and enabling transparent data access.

The CMCC Supercomputing Center, directed by prof. Giovanni Aloisio, is the only computational facility in Italy specializing in Climate Change research.

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# FACTS and FIGURES



# People

People working at CMCC are an essential resource that provides and ensures the quality of scientific research, the effective performance of administrative and organizational activities, and the maintenance and development of technological structures and equipment. Therefore, CMCC's main goal is to make the most of the potential and talents of those who work for the CMCC.

The Center is also committed to developing and increasing the skills and knowledge of its employees in their respective areas, in order to achieve research objectives as well as to enrich the global community.

The Center structure and interdisciplinary activities carried out at CMCC, promote teamwork and integration. A proactive and flexible spirit is encouraged by initiatives that include advanced training, brainstorming and group activities.

The interdisciplinary approach that characterizes CMCC's work requires and contributes to the creation of specializations that are not easily available in the external market, and their growing value encourages the Center to make increasing investments in the quality of the processes related to the management of human resources.

Achieving a quantitative analysis of the staff who contributed to the activities of CMCC during 2016 means considering many types of contracts and collaborations whose duration does not always coincide with the calendar year. For this reason, in order to integrate this complexity into a coherent account with reality, we have perfected the calculation of full-time equivalent (FTE) considering a single number of hours per year for all types of contracts with CMCC employees\*.

During 2016, according to calculations made with the policy described above, the number of people who worked at CMCC is equal to 126 FTE, including both staff and collaborators.

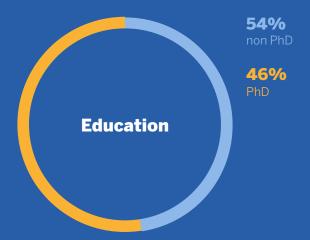
People who carry out scientific and technical activities prevail, while more than 25% of the staff perform administrative roles and carry out communication activities. CMCC confirms its vocation as a research institution that places great confidence in the younger generation: in fact, the percentage of people under age 40 is around 60%, while those who are over 50 are just over 12%. The percentage of people holding PhDs is more than 47, which shows that CMCC is a research institution that has a young staff with high levels of training.

To submit a CV to the CMCC Human Resources Office, join the Job Application Manager:

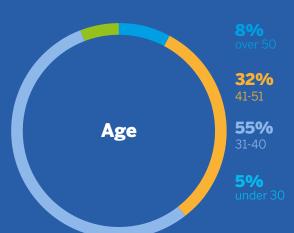
<sup>\*</sup> The FTE is calculated by dividing the total number of hours worked by an employee with the number of hours a full-time employee would work in one year. For example, if 1,744 is the total number of hours a full-time employee would work in one year, an employee who works 872 hours would be a 0.5 FTE.

	TOTAL	M	F
People at CMCC	126	64	62
AREA			
Administration, management and communication	33	9	24
Scientific / Technical	93	55	38
AGE			
Under 30	7	5	2
31 - 40	69	31	38
41-50	40	23	17
Over 50	10	5	5
NATIONALITY			
Italian	114	59	55
EU non Italian	8	3	5
Extra EU	8	4	4
POSITION			
Senior	42	25	17
Junior	84	39	45

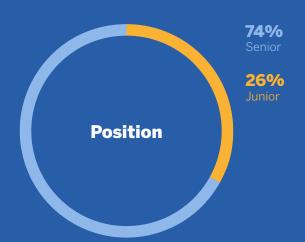
# People at CMCC







# 85% Italian 8% UE non Italian 7% Extra UE



## Women at CMCC are



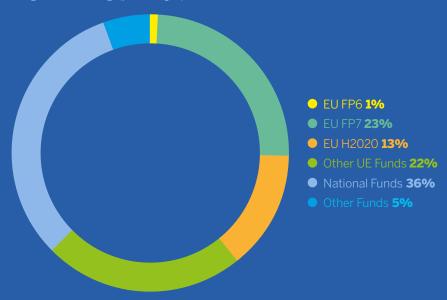




# Research Projects

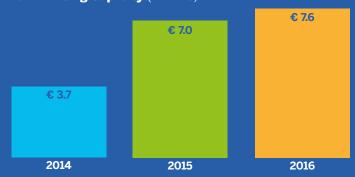
At 31 December 2016, CMCC's project portfolio consists of 199 projects, 96 of which are coordinated by CMCC. Here below an overview of the main sources of CMCC funding, that are over and above the initial financing granted by: the Italian Ministry of the Environment, Land and Sea, the Ministry of Education, University and Research, the Ministry for Agricultural and Forestry Policies and the Ministry of Finance

#### **Origin of funding** (per budget)



**Fund Raising Capacity**: the graph shows CMCC capacity of attracting new funds over the last three years. These funds are over and above the annual operating grants.

#### **Fund Raising Capacity** (Milion €)



The number of CMCC awarded projects in the framework of the European Horizon 2020 (H2020) programme doubled compared to the previous year, thus confirming the relevance of this funding programme for the CMCC activities.

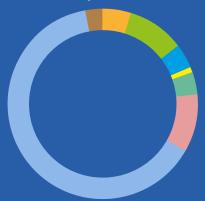
In 2016, CMCC projects addressed the three pillars 'Excellence Science', 'Industrial Leadership' and 'Societal Challenges' and covered more Work Programmes compared to 2015.

#### **CMCC Participation into H2020 Pillars**



- Societal Challenges 82%
- Excellent Science 13%
- Industrial Leadership 5%

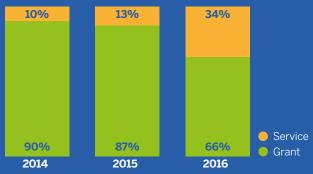
**CMCC Participation into H2020 Work Programs** 



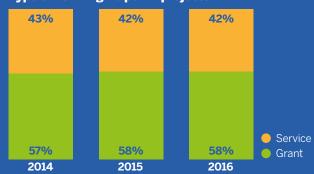
- 3. Marie Curie 3%
- 4. European Research Infrastructures 10%
- 5 i. ICT 4%
- 5.iii. Space **1%**
- 8. Health, demographic change and wellbeing 4%
- 9. Food, agricolture and forestry, marine and maritime **10%**
- 12. Climate action, environment **65%**
- 14. Secure Societies 3%

While the technical activities performed by CMCC (funded through service contracts) have been increasing over the last years, and despite the significant increase of income generated by the awarded service contracts of the last year, the activities funded through research grants still represent for CMCC the main source of funding.

Type of Funding % per budget



Type of Funding % per n. projects



# The CMCC Foundation at the top of the Italian Research in the ANVUR report

Ranked among the best research centers in Earth Sciences, Agricultural Science and Veterinary Medicine, and featured at the top of two other research areas (Industrial and Information Engineering, Economics and Statistics). The CMCC Foundation confirms its prominent role in the Italian research, being nearly the only research institution showing an excellent positioning in

The second Evaluation of the Quality of Research (VQR) of Italian universities realized by ANVUR – the Italian National Agency for the Evaluation of the University and Research Systems (Agenzia Nazionale di Valutazione del Sistema Universitario e della Ricerca) has analyzed the Italian scientific production from 2011 to 2014. The report provides an evaluation of universities and research centers and institutions while allowing a comparison between the quality of national research and the quality of research of major institutions and research bodies in the EU and all over the world. In recent years – ANVUR explains – the research of the Italian universities improves its performance in the international scientific panorama on different aspects: the scientific production increases, the impacts of research on its reference, relevant community improves, the productivity of Italian researchers improves.

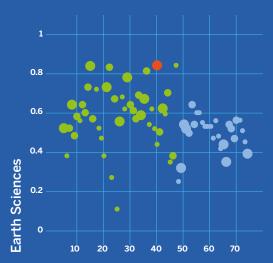
The VQR 2011-2014 compared almost 96,000 research products produced by almost 50,000 university professors and researchers of 16 different scientific areas, in order to evaluate 96 universities, 12 research bodies under the vigilance of the Italian Ministry of Education, University and Research (MIUR) and 26 research bodies and consortia which took part in this initiative and voluntarily wanted to be evaluated.

Among these latter research centers was the CMCC Foundation – Euro-Mediterranean Center on Climate Change that shows a better result in respect to the previous report (published in 2013) while featuring as one of the leading institutions within the national panorama.

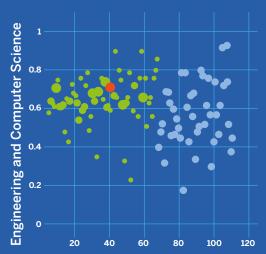
The CMCC, in fact, ranks at the top position of the ANVUR evaluation classification in four different scientific areas (three in the previous report): Earth Sciences, Agricultural Science and Veterinary Medicine, Economic and Statistical Sciences.

In these areas, the CMCC features a high level of scientific production, and its quality indicators for scientific research are the best recorded within the research bodies and consortia that voluntarily participated in the evaluation. The CMCC Foundation features a good positioning also in the absolute ranking, that is in a comparison between all the research bodies and institutions involved in the ANVUR evaluation.

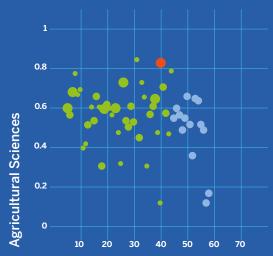
Diagrams represent the results of the ANVUR Evaluation: in green the Universities, in blue the Research Centers, in red the CMCC Foundation.



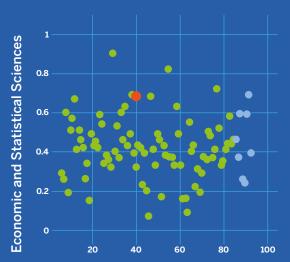
Concerning Earth Sciences, the CMCC Foundation features an index or quality indicator of 0.85, that is the highest value recorded for this area for research bodies and universities in the ANVUR report.



In the scientific area of Engineering and Computer Science, with a quality indicator of 0.70, the CMCC Foundation shows a good positioning in the ranking, following cutting edge and leading centers in the field.



Agricultural Sciences and Veterinary Medicine: the CMCC Foundation ranks second (behind only the Scuola Superiore Sant'Anna of Pisa) with a quality indicator of 0.83.



Concerning Economic and Statistical Sciences, the CMCC features absolutely as one of the best research centers within the national classification, behind Scuola IMT Alti Studi Lucca, Pisa Sant'Anna, Politecnico di Torino, Politecnico di Milano, Collegio Carlo Alberto while featuring ex aequo with University of Padova.

## **Publications**

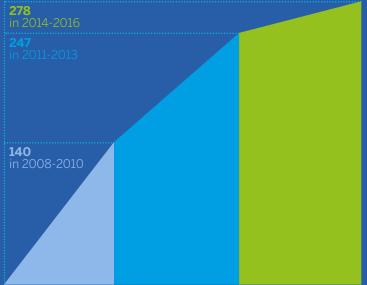
CMCC's editorial production is addressed to a diverse audience that includes the scientific community, policy decision makers, opinion leaders, and a general public interested in staying abreast of issues related to climate change research and policies. Therefore, the different types of publications issued by CMCC take into account the different recipients of the published information in terms of form and content

#### **Refereed papers**

Intended for an expert and specialized readership, scientific publications are one of the main tools used to disseminate the results of CMCC's activities among the international scientific community.

Works considered for publication include articles and papers published by CMCC researchers in peer-reviewed journals, many of which are included in the Journal Citation Report (JCR). The selected papers represent a tangible indicator of the quality of the Center's scientific production, resulting from a multidisciplinary interaction between research divisions and from collaborations with major international institutions.

#### The increasing trend of publications



+37% compared to 2015

refereed papers published in 2016

# Training Programs

Education programs are a very important part of the wide range of activities carried out by CMCC. The Graduate Programs, as well as the summer schools and winter schools, have earned an outstanding reputation over time within the climate change scientific community, thanks to the high level and international breadth of their offering and to partnerships with European universities, international institutions and world-famous experts participatina as professors and auest speakers.

CMCC Graduate Programs were inaugurated in 2008, in collaboration with three Italian universities (Università Ca' Foscari Venezia, Università del Salento and Università di Sassari) with the objective of promoting and coordinating advanced studies on the impacts of climate change and climate policies. The programs offer advanced courses and research activities, with a special focus on themes concerning innovative management strategies, both from a physical and a socio-economic perspective, for phenomena related to the climate and its changes.

The three universities contribute to the Graduate Programs through four distinct doctorate programmes: Science and Management of Climate Change (Università Ca' Foscari Venezia), Agrometeorology and Ecophysiology of Agricultural and Forestry Eco-Systems (Università di Sassari), Energy Systems and Environment and Climate Change Sciences (Università del Salento).

Addressed to researchers already engaged in scientific activities with CMCC as well as to external students, the Center's educational initiatives aim to improve the participants' research performance, provide opportunities for professional growth and take full advantage of the energy and motivation of the younger generations - a valuable resource for an institution that operates in the area of advanced research.



## Web & Media

In 2016 CMCC consolidated its role in the field of communication and the media. CMCC was furthermore confirmed by the media as being among the most reliable authorities dealing with climate sciences and climate change interactions between society and the environment.

90,000 visits on the website

Around 600 mentions in the media

260,000 pages visited

+22,6% interactions on the Facebook public page in the last year

+31%
Twitter followers

Official website www.cmcc.it

**Facebook** CMCC Climate

**Twitter**@CmccClimate

YouTube Channel www.youtube.com/user/CMCCvideo

# Financial Report

BALANCE SHEET: ASSETS	2016	2015
A) Receivables from shareholders for contributions due	0	0
B) Fixed assets	1,748,410	2,274,962
I. Intangible fixed assets	290,115	90,414
II. Tangible fixed assets	1,270,364	2,086,306
III. Financial assets	187,931	98,242
C) Current Assets	12,733,410	23,832,747
I. Inventories (Work in Progress - WIP)	9,116,210	20,073,988
II. Receivables	520,199	1,096,927
III. Current financial assets	1,919,000	1,919,000
IV. Cash at hand	1,178,001	742,832
D) Prepayments and accrued income	85,294	95,313
-,p-y		
TOTAL ASSETS	14,567,114	26,203,022
	14,567,114 2016	26,203,022 <b>201</b> 5
TOTAL ASSETS		
TOTAL ASSETS  BALANCE SHEET: LIABILITIES	2016	2015
TOTAL ASSETS  BALANCE SHEET: LIABILITIES  A) Net Liabilities	<b>2016</b> 3,536,696	2015 523,062
TOTAL ASSETS  BALANCE SHEET: LIABILITIES  A) Net Liabilities  Capital	<b>2016 3,536,696</b> 556,000	<b>2015 523,062</b> 500,000
TOTAL ASSETS  BALANCE SHEET: LIABILITIES  A) Net Liabilities Capital Reserve Funds	<b>2016 3,536,696</b> 556,000 23,059	<b>2015 523,062</b> 500,000 14,384
TOTAL ASSETS  BALANCE SHEET: LIABILITIES  A) Net Liabilities Capital Reserve Funds Profit for the year	<b>2016 3,536,696</b> 556,000 23,059 2,957,637	<b>523,062</b> 500,000 14,384 8,678
TOTAL ASSETS  BALANCE SHEET: LIABILITIES  A) Net Liabilities Capital Reserve Funds Profit for the year  B) Provisions for risks and charges	2016 3,536,696 556,000 23,059 2,957,637 55,820	2015 523,062 500,000 14,384 8,678
TOTAL ASSETS  BALANCE SHEET: LIABILITIES  A) Net Liabilities Capital Reserve Funds Profit for the year  B) Provisions for risks and charges  C) Employee Severance Indemnities	2016 3,536,696 556,000 23,059 2,957,637 55,820 370,885	2015 523,062 500,000 14,384 8,678 0 188,789

PROFIT AND LOSS	2016	2015
A) Revenues	13,307,678	11,572,545
Revenues from sales and services	2,225,486	956,931
Variations in stocks (WIP)	-10,706,945	-15,964,552
Other revenues	21,789,137	26,580,166
B) Expenses	10,216,464	11,247,610
Consumables	50,478	79,482
Services	4,826,083	8,163,180
Leases	302,554	323,038
Personnel	3,899,472	855,710
Depreciation	990,026	1,779,912
Other Operating Expenses	147,851	46,288
Difference between revenues and expenses (A-B)	3,091,214	324,935
C) Financial income and charges	-105,990	-292,310
D) Impairment on financial assets	0	0
E) Extraordinary income and charges	0	42,199
Results before taxes (A-B±C±D±E)	2,985,224	74,824
Income tax expenses - current and deferred	27,587	73,846
a) Current taxes	27,587	66,146
b) Deferred taxes	0	0
Profit (loss) for the year	2,957,637	7,700



#### CMCC Foundation Centro Euro-Mediterraneo sui Cambiamenti Climatici

via Augusto Imperatore 16 73100 Lecce, Italy Phone: +39.0832.288650 Fax: +39.0832.277.603

into@cmcc.it

www.cmcc.it